

# Important Notices

#### **Forward-Looking Statements**

This presentation, other written or oral communications, and our public documents to which we refer contain or incorporate by reference certain forward-looking statements which are based on various assumptions (some of which are beyond our control) and may be identified by reference to a future period or periods or by the use of forward-looking terminology, such as "may," "will," "believe," "expect," "anticipate," "continue," or similar terms or variations on those terms or the negative of those terms. Actual results could differ materially from those set forth in forward-looking statements due to a variety of factors, including, but not limited to, changes in interest rates; changes in the yield curve; changes in prepayment rates; the availability of mortgage-backed securities ("MBS") and other securities for purchase; the availability of financing and, if available, the terms of any financing; changes in the market value of our assets; changes in business conditions and the general economy; our ability to grow our commercial real estate business; our ability to grow our residential credit business; our ability to grow our middle market lending business; credit risks related to our investments in credit risk transfer securities, residential mortgage-backed securities and related residential mortgage credit assets, commercial real estate assets and corporate debt; risks related to investments in mortgage servicing rights; our ability to consummate any contemplated investment opportunities; changes in government regulations or policy affecting our business; our ability to maintain our qualification as a REIT for U.S. federal income tax purposes; and our ability to maintain our exemption from registration under the Investment Company Act of 1940, as amended. For a discussion of the risks and uncertainties which could cause actual results to differ from those contained in the forward-looking statements, see "Risk Factors" in our most recent Annual Report on Form 10-K and any subsequent Quarterly Reports on Form 10-Q. We do not undertake, and specifically disclaim any obligation, to publicly release the result of any revisions which may be made to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements, except as required by law.

We routinely post important information for investors on our website, www.annaly.com. We intend to use this webpage as a means of disclosing material, non-public information, for complying with our disclosure obligations under Regulation FD and to post and update investor presentations and similar materials on a regular basis. Annaly encourages investors, analysts, the media and others interested in Annaly to monitor the Investors section of our website, in addition to following our press releases, SEC filings, public conference calls, presentations, webcasts and other information we post from time to time on our website. To sign-up for email-notifications, please visit the "Email Alerts" section of our website, www.annaly.com, under the "Investors" section and enter the required information to enable notifications. The information contained on, or that may be accessed through, our webpage is not incorporated by reference into, and is not a part of, this document.

Past performance is no guarantee of future results. There is no guarantee that any investment strategy referenced herein will work under all market conditions. Prior to making any investment decision, you should evaluate your ability to invest for the long-term, especially during periods of downturns in the market. You alone assume the responsibility of evaluating the merits and risks associated with any potential investment or investment strategy referenced herein. To the extent that this material contains reference to any past specific investment recommendations or strategies which were or would have been profitable to any person, it should not be assumed that recommendations made in the future will be profitable or will equal the performance of such past investment recommendations or strategies.

# Annaly is a Leading Diversified Capital Manager

The **Annaly Agency Group** invests in Agency MBS collateralized by residential mortgages which are guaranteed by Fannie Mae, Freddie Mac or Ginnie Mae

Assets <sup>(1)</sup>	\$119.5bn
Capital <sup>(2)</sup>	\$11.3bn
Sector Rank <sup>(3)</sup>	#1/7
Strategy	Countercyclical / Defensive
Levered Returns <sup>(4)</sup>	10% - 12%

The **Annaly Residential Credit Group ("ARC")** invests in Non-Agency residential mortgage assets within the securitized product and whole loan markets

Assets <sup>(1)</sup>	\$3.4bn
Capital <sup>(2)</sup>	\$1.3bn
Sector Rank <sup>(3)</sup>	#8/14
Strategy	Cyclical / Growth
Levered Returns <sup>(4)</sup>	9% - 12%

Assets <sup>(1)</sup>	\$2.1bn
Capital <sup>(2)</sup>	\$0.9bn
Sector Rank <sup>(3)</sup>	#9/16
Strategy	Cyclical / Growth
Levered Returns <sup>(4)</sup>	9% - 11%

Assets: \$126.8bn<sup>(1)</sup>
Market Cap: \$13.9bn

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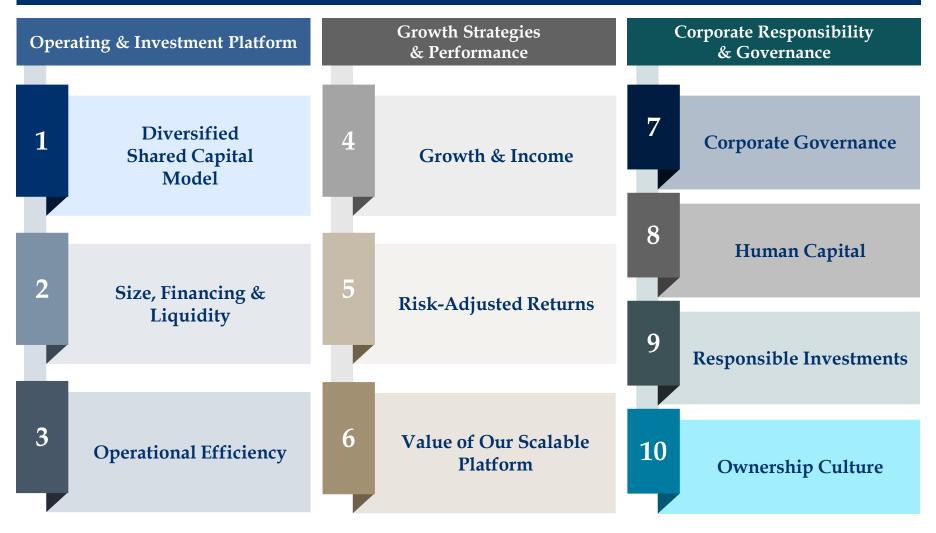
Assets	\$1.8bn
Capital <sup>(2)</sup>	\$1.3bn
Sector Rank <sup>(3)</sup>	#7/44
Strategy	Non-Cyclical / Defensive
Levered Returns <sup>(4)</sup>	10% - 12%

The Annaly Commercial Real Estate Group ("ACREG") originates and invests in commercial mortgage loans, securities and other commercial real estate debt and equity investments

The **Annaly Middle Market Lending Group ("AMML")** provides financing to private equity backed middle market businesses across the capital structure

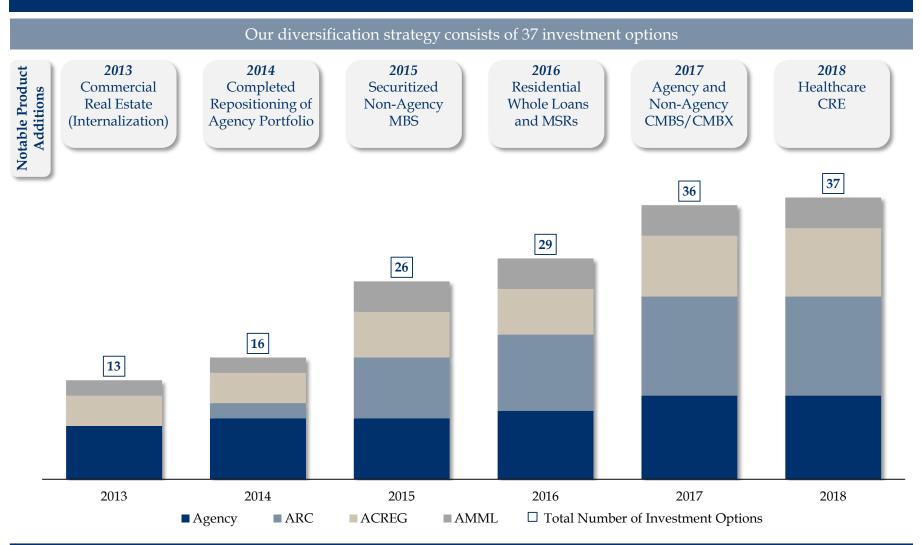
# Annaly Investment Thesis | Top 10 Reasons to Invest in Annaly

Annaly's track-record, combined with overall diversification, operating efficiency and market leading corporate responsibility and governance practices set us apart in today's broader market



# Diversified Shared Capital Model

Our four diversified strategies allow us to take advantage of opportunities in the market unique to Annaly

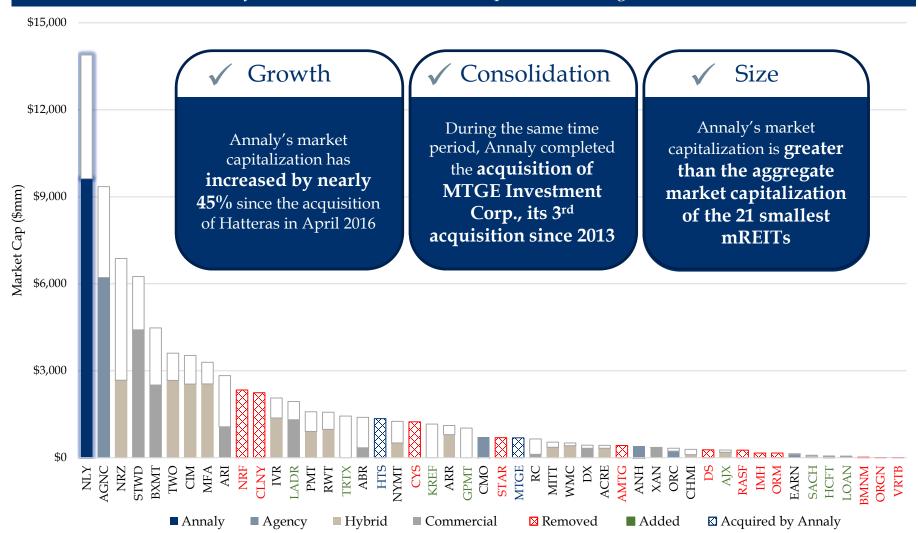


Source: Company filings.

Note: Investment options are as of December 31 for each respective year.

# Size, Financing & Liquidity

Since Annaly announced the acquisition of Hatteras Financial Corp. in April 2016, the number of mREITs has decreased by 15% while the sector market capitalization has grown ~\$26 billion<sup>(1)</sup>



Source: Bloomberg and Company filings. Market data as of May 13, 2019.

# Size, Financing & Liquidity (cont'd)

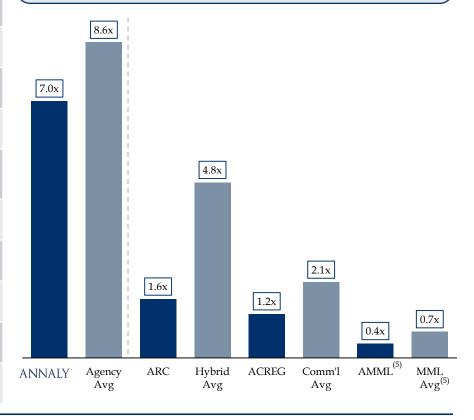
## Annaly's diversified financing sources and liquidity provide the Company with unique competitive advantages

## Financing Options

Available Financing Options	Agency	Residential Credit	Commercial Real Estate	Middle Market Lending
In-House Broker-Dealer	✓			
Street Repo	$\checkmark$	$\checkmark$	$\checkmark$	
Direct Repo	✓			
FHLB	✓	<b>√</b>	✓	
Credit Facilities / Warehouse Financing			<b>√</b>	✓
Non-Recourse Term Financing <sup>(1)</sup>		✓	$\checkmark$	✓
Syndication			<b>√</b>	✓
Mortgage Financing			<b>√</b>	
Preferred Equity	✓	<b>√</b>	✓	✓
Common Equity	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>

## Economic Leverage<sup>(2)(3)</sup>

Economic leverage nearly 19% lower than Agency mREIT peers; 51% less levered across our credit investment groups than the average of the five largest peers in each sector<sup>(4)</sup>



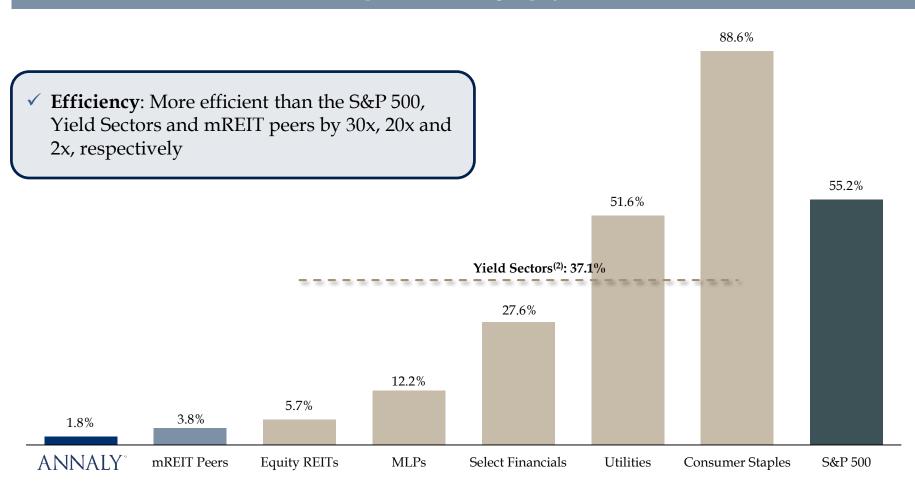
Source: Company filings. Financial data as of December 31, 2018.

Note: Diagram is not representative of Annaly's entire list of financing options.

# Operational Efficiency

# Annaly continues to further scale its diversified platform while operating more efficiently than Yield Sectors and mREIT peers





## Growth & Income

# Annaly continues to grow through strategic acquisitions, partnerships and expanded origination capabilities

Since January 2016, Annaly has grown its market cap by \$5.0bn, or 56%, and declared over \$4.7bn in dividends to shareholders while the 2s-10s curve has flattened by 83%

Recent External and Organic Growth
Activity



3

Transformational acquisitions since 2013, with a combined deal value of \$3.3 billion<sup>(3)</sup>

**Partnerships** 

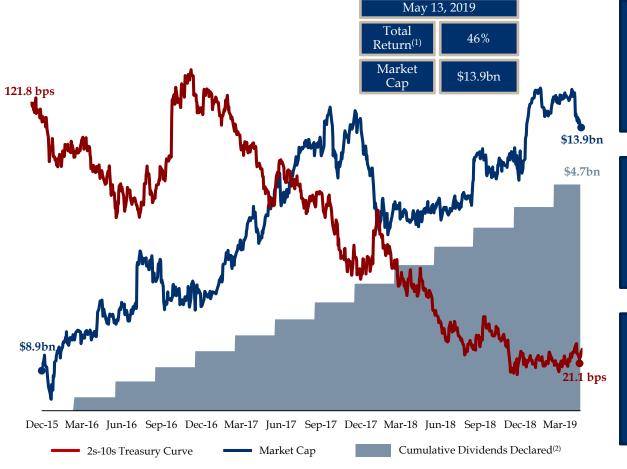
20+

Partnerships across our four investment groups

# Originations

 $\sim$ \$5 billion

of whole loans, CMBS and equity assets originated or purchased since the beginning of 2018<sup>(4)</sup>

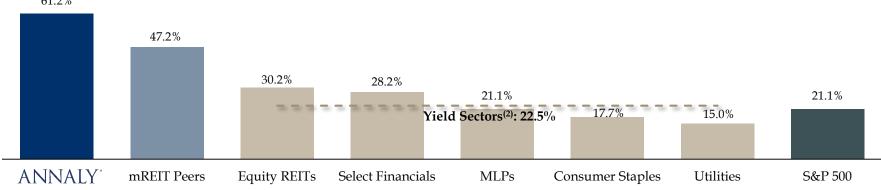


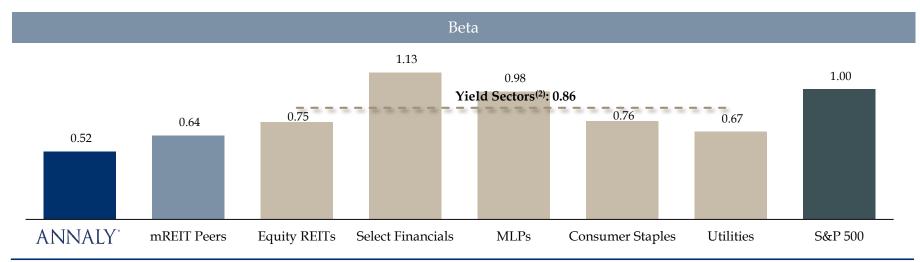
Source: Bloomberg. Market data as of May 13, 2019.

# Risk-Adjusted Returns

## Annaly's high LTM pre-tax margin and low beta demonstrate the stability and efficiency of its model



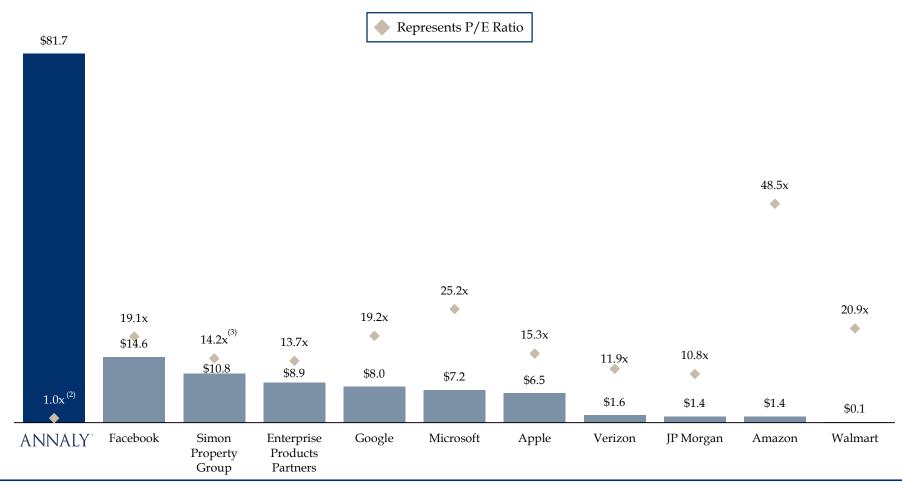




## Value of Our Scalable Platform

Annaly's market cap per employee is 13.5x higher than the average of ten leading companies<sup>(1)</sup> across the S&P 500 and Yield Sectors, while trading at a significantly lower multiple

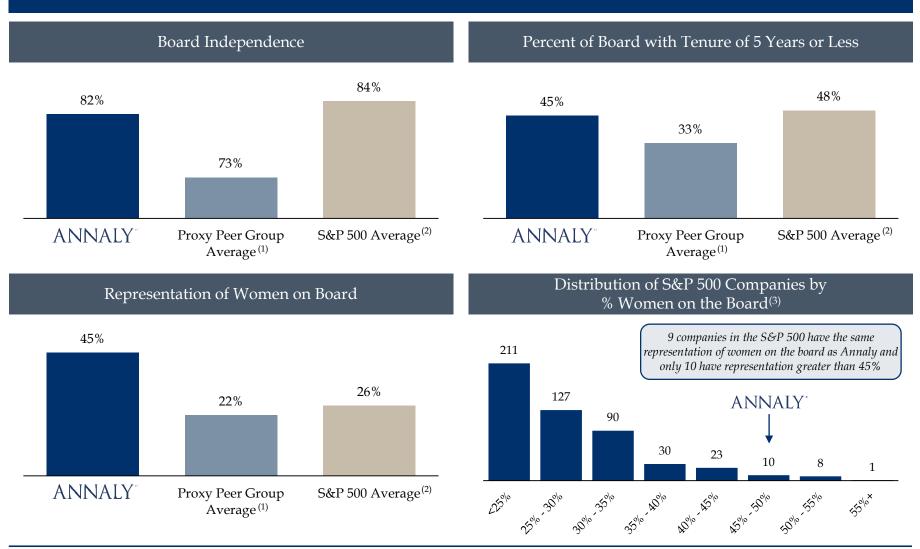
## Market Cap Per Employee (\$mm/Employee)



Source: Bloomberg. Market data as of May 13, 2019.

# Corporate Governance

Annaly's key Board composition metrics compare favorably to the average of peers as well as the broader market



Source: ISS Corporate Solutions, company filings and Bloomberg. Data reflects most recently available disclosure, unless otherwise noted.

Note: Annaly Board metrics reflect Continuing Directors. Proxy Peer Group board metrics reflect expected composition of board following each company's 2019 annual meeting (and assumes all nominees are elected).

Detailed endnotes and a glossary of defined terms are included at the end of this presentation.

# Human Capital

## Our people are our greatest asset and we are committed to a culture of ownership, inclusion and excellence

Ownership Culture

## **Development & Retention**

## **Diversity & Inclusion**

100%

of employees are eligible to participate in 10 unique learning and development programs across the Company

85%

Overall employee favorability score in 2018 engagement survey<sup>(1)</sup>, a 25% increase since 2015

 $7^{0/0}$ 

Voluntary turnover rate in 2018 compares favorably to financial sector rates of 17%<sup>(2)</sup> U

Shares of Annaly stock have been sold by current NEOs

95%

of CEO's voluntary \$15mm stock purchase commitment has been executed and all has been in the open market<sup>(3)</sup>

54%

of Annaly employees own Annaly stock<sup>(4)</sup>

2x



Selected as a member of the Bloomberg Gender-Equality Index (2018 & 2019)

51%

of employees identify as women or racially diverse

45%

of Continuing Directors are women

## Responsible Investments

Through our investment strategies, we finance housing across the country, support the vitality of local communities and contribute to strengthening the long-term growth of the economy in a number of different ways

## **Dedicated Social Impact JVs**





## \$25 Million Joint Venture<sup>(1)</sup>

Supporting community development in underserved cities across the country

Announced November 2017





## \$25 Million Joint Venture<sup>(2)</sup>

Supporting affordable housing and other community development projects in Washington, D.C

Announced January 2019

## Impact of Portfolio



Financed

18

community development projects employing 1,200 employees and representing 500k square feet in underserved communities through social impact joint ventures<sup>(3)</sup> Financed over

750k



**homes** for Americans and their families across 50 states<sup>(4)</sup>

**3.8 mm** additional homes supported through Annaly's investments in CRT securities<sup>(5)</sup>

Invested over

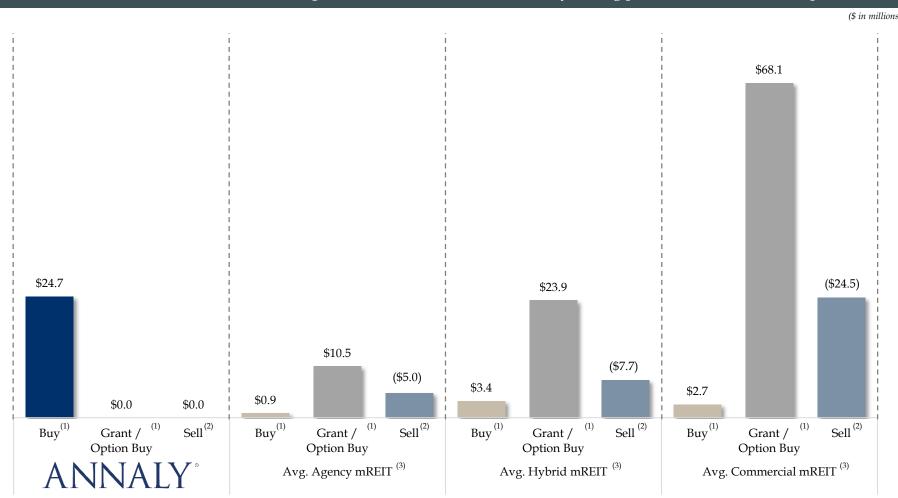
\$1.6bn

in middle market businesses and commercial real estate that support **key pillars of the U.S. economy**<sup>(6)</sup>

# Ownership Culture

Since the beginning of 2014, all Annaly management stock purchase activity has been in the open market and none of our current executives have sold a share of Annaly stock since that time

The sector has sold over \$181mm and been granted \$413mm in stock, while only having purchased \$63mm in the open market

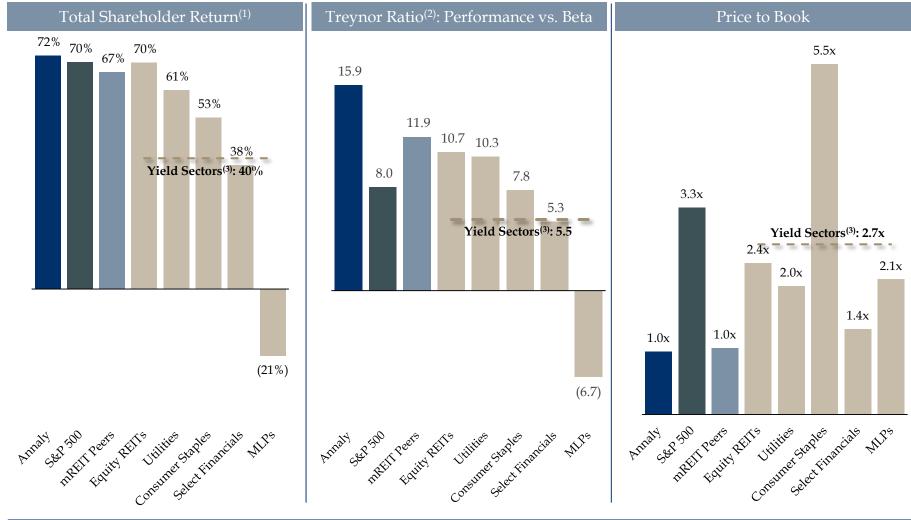


Source: SNL Financial, Bloomberg, Company Filings (Section 1b Filings).

Note: Data shown from December 31, 2013 to May 15, 2019.

# Annaly vs. Other Yield Sectors | Relative Valuation

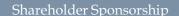
## Annaly's strong risk-adjusted performance compares favorably to other yield sectors, yet valuation still lags



Source: Bloomberg. Market data as of May 13, 2019.

# Annaly's Performance Supported by Growth in Institutional Sponsorship

Management's global engagement efforts, with over 325 one-on-one meetings since 2015, have resulted in expanded sponsorship by top institutions globally



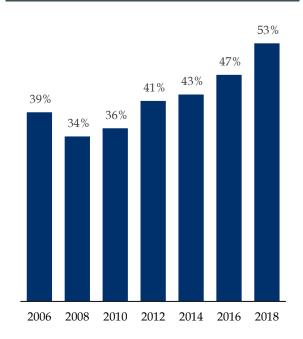
Annaly Top 10 Holdings as % of Institutional Ownership

### Global Sponsorship

Non-U.S. Holdings as % of Institutional Ownership

#### Non-Traditional Sponsorship

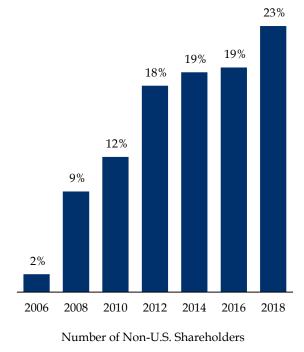
SWF, Pension, Endowment, Family Office Holdings as % of Institutional Ownership



Number of Institutional Shareholders

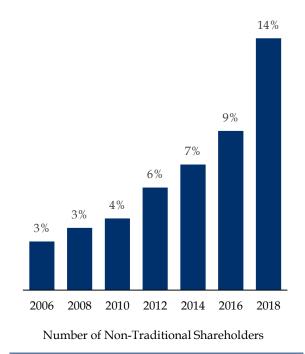


Annaly's Top 10 Shareholders as a % of institutional ownership has increased by almost 1.5x since 2006





Global Sponsorship has increased over 12x since 2006





Non-Traditional Shareholder ownership has increased over 4x since 2006

Source: Shareholder data per Ipreo based on 13F filings for the quarter ended December 31, 2018.

# Annaly Strives for Best-in-Class Corporate Responsibility & Governance Practices

## While ESG disclosure is emergent, the benchmarking below demonstrates Annaly's industry leading disclosures and metrics % of Proxy Peer ANNALY<sup>\*</sup> Disclosure Metric Group Disclosing(1) **Board Refreshment Policy** Director age and/or tenure limit Yes Dedicated committee established Yes Committee Quantifiable disclosure of shareholder engagement Shareholder Outreach Yes % of leadership/executives who are women<sup>(2)</sup> 33%(3) % of employees who are women or identify as 51%(3) racially diverse Quantifiable disclosure of survey results Yes Ouantifiable disclosure of turnover Yes % of employees who purchase stock in open market 54%(5) Dedicated social impact investments or products(6) Yes<sup>(7)</sup> Efforts to measure, reduce Disclosure of efforts Yes environmental impact

Source: Company filings and company websites. Data reflects most recently available disclosure, unless otherwise noted. Detailed endnotes and a glossary of defined terms are included at the end of this presentation.

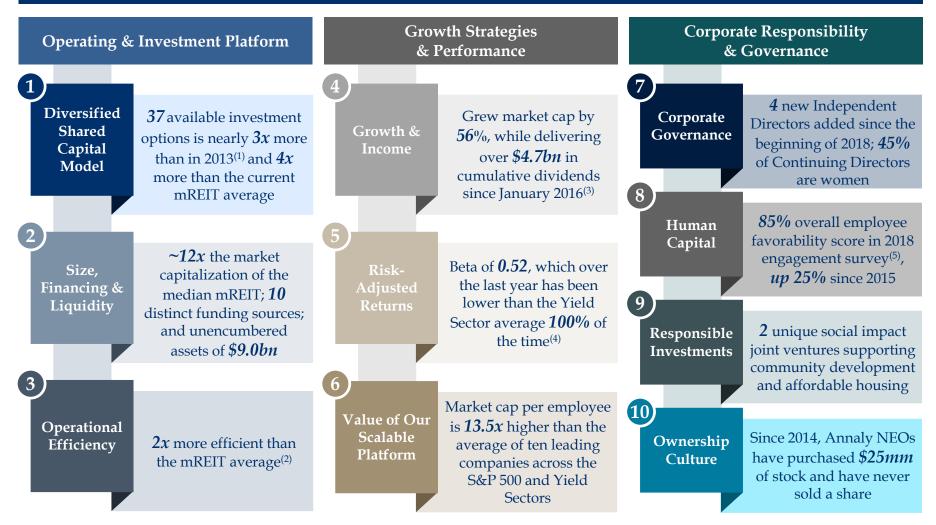
# Annaly's Opportunity

# Annaly is positioned to capitalize on industry and macro trends

Industry / Macro Factors	Trend Overview	Annaly Positioning	
State of the Market/ Economy	<ul> <li>Economic growth is expected to slow<sup>(1)</sup></li> <li>Investor appetite for defensive strategies has grown</li> </ul>	<ul> <li>✓ 40% lower beta than Yield Sectors and 50% lower than the S&amp;P 500</li> <li>✓ Outperform cyclical sectors during periods of volatility<sup>(2)</sup></li> </ul>	
Monetary Policy	<ul> <li>Fed actions and sentiment are driving markets across asset classes and sectors</li> </ul>	✓ Unique expertise in managing aspects of Fed policy	
GSE Reform	<ul> <li>Legislative reform unlikely near term but administrative reform is clear and present</li> </ul>	<ul> <li>✓ Annaly as a private capital solution</li> <li>✓ Co-Published with NY Fed on CRT<sup>(3)</sup></li> <li>✓ SIFMA Advisory Council on UMBS</li> </ul>	
Banks' Reduction in Mortgage Business	<ul> <li>Banks' mortgage-related exposure trending lower as non-banks increase market shares</li> </ul>	✓ Annaly's capital base, liquidity, REIT structure and expertise provides unique ability to own and finance mortgage assets	
Consolidation	Financial sector consolidation to continue, putting pressure on smaller players	<ul> <li>✓ We operate in fragmented industries</li> <li>✓ 3 acquisitions for \$3.3 billion since Annaly's diversification strategy began<sup>(4)</sup></li> </ul>	
Convergence	<ul> <li>New entrants to the alternative investment arena</li> </ul>	✓ Universe of shareholders and partners has broadened	
ESG	<ul> <li>Shareholders' continue to increase focus on corporate responsibility</li> </ul>	<ul> <li>✓ Industry leading corporate responsibility and governance practices</li> <li>✓ Social impact joint ventures</li> </ul>	

# Annaly Investment Thesis | Top 10 Reasons to Invest in Annaly

Annaly's track-record, combined with overall diversification, operating efficiency and market leading corporate responsibility and governance practices set us apart in today's broader market



**Appendix** 

# Glossary

ACREG: Refers to Annaly Commercial Real Estate Group

**Agency Peers**: Represents companies comprising the Agency sector within the BBREMTG Index\*

AMML: Refers to Annaly Middle Market Lending Group

ARC: Refers to Annaly Residential Credit Group

BBREMTG: Represents the Bloomberg Mortgage REIT Index\*

Beta: Represents Bloomberg's 'Overridable Adjusted Beta' which estimates the degree to which a stock's price will fluctuate based on a given movement in the representative market index, calculated from December 31, 2013 to May 13, 2019 with daily periodicity. S&P 500 is used as the relative index for the calculation

**Commercial Peers**: Represents companies comprising the commercial sector within the BBREMTG Index\*

Consumer Staples: Represents the S5CONS Index\*

Continuing Directors: Includes the eleven members of Annaly's Board that have been nominated for re-election at the Company's 2019 Annual Meeting of Stockholders (the "Annual Meeting"). As noted in the Company's 2019 proxy statement, Messrs. Brady and Nordberg have not been renominated as Directors and will step down from the Board following the Annual Meeting in line with the Board refreshment policy adopted in October 2018

CRT: Refers to credit risk transfer securities

Equity REITs: Represents the RMZ Index\*

ESG: Refers to Environmental, Social and Governance

GSE: Refers to government sponsored enterprise

**Hybrid Peers**: Represents companies comprising the hybrid sector within the BBREMTG Index\*

Managed CRE CLO: Represents managed commercial real estate collateralized loan obligation

MLPs: Represents the Alerian MLP Index\*

mREITs or mREIT Peers: Represents the BBREMTG Index\*

**Proxy Peer Group:** Represents the 23 companies defined as the "Peer Group" in the Company's 2019 proxy statement

S&P 500: Represents the S&P 500 Index\*

**Select Financials**: Represents an average of companies in the S5FINL Index with dividend yields greater than 50 basis points higher than the S&P 500 dividend yield as of May 13, 2019

Unencumbered Assets: Represents Annaly's excess liquidity and defined as assets that have not been pledged or securitized (generally including cash and cash equivalents, Agency MBS, CRT, Non-Agency MBS, residential mortgage loans, MSRs, reverse repurchase agreements, CRE debt and preferred equity, corporate debt, other unencumbered financial assets and capital stock)

Utilities: Represents the Russell 3000 Utilities Index\*

**Yield Sectors or Yield Sector Peers**: Representative of Consumer Staples, Equity REITs, MLPs, Select Financials and Utilities

FHLB: Refers to the Federal Home Loan Bank

<sup>\*</sup>Represents constituents as of May 13, 2019.

## **Endnotes**

#### Page 3

- Agency assets include to be announced ("TBA") purchase contracts (market value) and mortgage 1. servicing rights ("MSRs"). Residential Credit assets exclude securitized debt of consolidated variable interest entities ("VIEs"). Commercial Real Estate assets exclude securitized debt of consolidated VIEs and include \$118mm of unused proceeds collateral to be deployed through the managed CRE CLO during the six month, post-close ramp-up period.
- Represents the capital allocation for each of the four investment groups and is calculated as the difference between assets and related financing. Includes TBA purchase contracts, excludes nonportfolio related activity and varies from total stockholders' equity.
- 3. Sector rank compares Annaly dedicated capital in each of its four investment groups as of March 31, 2019 (adjusted for P/B as of May 13, 2019) to the market capitalization of the companies in each respective comparative sector as of May 13, 2019. Comparative sectors used for Agency, Commercial Real Estate and Residential Credit ranking are their respective sector within the BBREMTG Index as of May 13, 2019. Comparative sector used for Middle Market Lending ranking is the S&P BDC Index as of May 13, 2019.
- 4. Levered return assumptions are for illustrative purposes only and attempt to represent current market asset returns and financing terms for prospective investments of the same, or of a substantially similar, nature in each respective group.

#### Page 6

Compares companies in the BBREMTG Index as of May 13, 2019 to the same list of companies as
of April 8, 2016 (the last trading day prior to the announcement of the acquisition of Hatteras
Financial Corp.).

#### Page 7

- 1. Includes Residential Credit securitizations and the managed CRE CLO.
- "Agency Avg", "Hybrid Avg" and "Commercial Avg" include the average leverage as of December 31, 2018 of the five largest mREITs by market capitalization in their respective Agency, 1. Hybrid and Commercial Real Estate sector within the BBREMTG Index as of May 13, 2019.
   "MML Avg" includes the average leverage of the five largest market cap companies in the S&P BDC Index as of May 13, 2019.
- 3. For Annaly, economic leverage is computed as the sum of recourse debt, TBA derivative and CMBX notional outstanding and net forward purchases (sales) of investments divided by total equity. Recourse debt consists of repurchase agreements and other secured financing (excluding certain non-recourse credit facilities). Securitized debt, certain credit facilities (included within other secured financing) and mortgages payable are non-recourse to the Company and are excluded from this measure. For peers, economic leverage is computed using similarly defined recourse debt as disclosed in each of the peers' respective public filings.
- 4. Does not include structural leverage.
- 5. Represents leverage rather than economic leverage and includes non-recourse debt.

#### Page 8

- 1. Represents operating expense as a percentage of average equity for the year ended December 31, 4. 2018. For Annaly and mREIT Peers, operating expense is defined as: (i) for internally-managed peers, the sum of compensation and benefits, G&A and other operating expenses, less any one-time or transaction related expenses and (ii) for externally-managed peers, the sum of net management fees, compensation and benefits (if any), G&A and other operating expenses, less any one-time or transaction related expenses. Excludes companies with negative equity or operating expenses as a percent of average equity in excess of 250%.
- Represents the average of the Yield Sectors.

#### Page 9

- Total return shown since December 31, 2015.
- 2. The third quarter 2018 common stock dividend is represented as the aggregate \$0.30 common stock dividend comprised of (i) the \$0.22174 short period dividend paid on September 6, 2018 in connection with the MTGE acquisition and (ii) the \$0.07826 remaining dividend paid on September 28, 2018.
- Includes Annaly's \$876mm acquisition of CreXus Investment Corp. (closed May 2013), \$1,519mm acquisition of Hatteras Financial Corp. (closed July 2016) and \$906mm acquisition of MTGE Investment Corp. ("MTGE") (closed September 2018).
- Includes unfunded commitments of \$283mm.

#### <u> Page 10</u>

- LTM pre-tax margin is calculated as pre-tax income divided by total revenue or total gross interest income for each company. Companies with negative pre-tax margins are excluded from the analysis.
- Represents the average of the Yield Sectors.

#### Page 11

- Represents the largest company by market cap in each of the five Yield Sectors and the five largest companies by market cap in the S&P 500 as of May 13, 2019.
- 2. P/B ratio shown.
- 3. P/FFO ratio shown.

#### Page 12

- 1. Represents average of the companies included in the Proxy Peer Group.
- Represents average of the S&P 500 as of May 13, 2019.
- 3. Represents S&P 500 constituents as of May 13, 2019.

#### Page 13

- y, 1. Survey results based on annual internal surveys conducted by Perceptyx from 2015 through 2018.
- Represents average of the Bureau of Labor Statistics' Financial Activities industry sector, which consists of Finance and Insurance and Real Estate and Rental and Leasing sectors, as of December 31, 2018.
- 3. Reflects Kevin Keyes' open market purchases of Annaly stock through May 15, 2019.
- Based on December 31, 2018 Annaly employee constituency (which excludes new hires since January 2018).

#### Page 14

- Annaly's investment represents \$20mm and Capital Impact Partners' investment represents \$5mm.
- 2. Annaly's commitment represents \$20mm and Capital Impact Partners' commitment represents \$5mm.
- 3. Data provided by Capital Impact Partners.
- 4. Represents the estimated number of homes financed by Annaly's holdings of Agency MBS, residential whole loans and securities, as well as multi-family commercial real estate loans, securities and equity investments. The number includes all homes related to securities and loans wholly-owned by Annaly or one of its subsidiaries and a pro-rata share of homes in securities or equity investments that are partially owned by Annaly.
- CRTs include the loans in the CRT reference pool for CRT securities partially-owned by Annaly. In rare cases, some individual borrowers may be counted multiple times if they are present in Annaly's holdings of multiple asset types.
- Represents the cumulative commitment value at investment date of Annaly's commercial investments, including current and prior investments, through March 31, 2019.

# Endnotes (cont'd)

#### Page 15

- 1. Values based on market price on the filing date.
- 2. Values based on market price on the filing date. For the purposes of the chart, the "Sell" column includes both open market sales and shares sold or withheld to cover taxes.
- 3. Includes top 5 companies by market cap as of May 13, 2019 within each respective sector of the BBREMTG Index.

#### Page 16

- Total return shown since December 31, 2013.
- 2. Treynor Ratio defined as the annualized total shareholder return from December 31, 2013 through May 13, 2019 less the average yield on the 10-yr Treasury over the respective period divided by the beta over the respective period.
- Represents the average of the Yield Sectors.

#### Page 18

- 1. Represents the companies included in the Proxy Peer Group with such disclosure.
- 2. Leadership/executives as defined by each company per their respective public disclosure.
- Employee constituency statistics as of December 31, 2018.
- 4. Represents companies that disclose gender or racial diversity.
- Based on December 31, 2018 Annaly employee constituency (which excludes new hires since January 2018).
- Represents allocations in socially responsible investments or products that make socially
  responsible investments available to clients (e.g., ESG focused funds or ETFs), based on a review
  of each company's respective public disclosure.
- 7. Represents Annaly's two joint venture partnerships with Capital Impact Partners.

#### Page 19

- 1. "Survey: Half of business economists see recession by 2020"; M. Crutsinger; The Associated Press; February 25, 2019.
- Compares Annaly's aggregate daily total shareholder returns on days in which the Chicago Board Options Exchange Volatility Index ("VIX Index") closes above 15 from December 31, 2013 to May 13, 2019 to the average of Yield Sectors during the same time period.
- 3. "Credit Risk Transfer and De Facto GSE Reform"; D. Finkelstein, A. Strzodka, and J. Vickery; Federal Reserve Bank of New York Staff Reports, no. 838; February 2018. For more information please refer to: https://www.annaly.com/investors/news/thought-leadership.
- Încludes Annaly's \$876mm acquisition of CreXus Investment Corp. (closed May 2013), \$1,519mm acquisition of Hatteras Financial Corp. (closed July 2016) and \$906mm acquisition of MTGE Investment Corp. (closed September 2018).

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- 1. Data shown since December 31, 2013, which marks the beginning of Annaly's diversification efforts, through May 13, 2019.
- 2. Represents Annaly's operating expense as a percentage of average equity compared to the BBREMTG Index as of December 31, 2018. Operating expense is defined as: (i) for internally-managed peers, the sum of compensation and benefits, G&A and other operating expenses, less any one-time or transaction related expenses and (ii) for externally-managed peers, the sum of net management fees, compensation and benefits (if any), general and administrative expenses ("G&A") and other operating expenses, less any one-time or transaction related expenses.
- 3. Cumulative dividends represents common and preferred dividends.
- 4. Annaly beta relative to average Yield Sector beta as of May 13, 2019.
- 5. Survey results based on annual internal surveys conducted by Perceptyx from 2015 to 2018.